



Sustainability Strategies on Deep Energy Saving and Energy Management of Property Developer



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General Manager, Technical Services and Sustainable Development
Swire Properties Limited*



Organisers:



International Co-owners:



Sustainable Buildings and Climate Initiative
Promoting Policies and Practices for Sustainability



Our Company

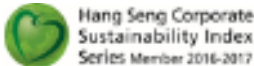


Swire Properties develops and manages commercial, retail, hotel and residential properties, with a particular focus on mixed-use developments in prime locations at major mass transportation intersections. Swire Properties investment portfolio in Hong Kong comprises Taikoo Place, Cityplaza and Pacific Place as its core holdings. In addition to Hong Kong, the Company has investments in Mainland China, the United States and Singapore.

We are committed to incorporating environmental sustainability principles and practices throughout our business operations.

Year 2016

Investment Properties:	26.5 Million sq. ft.
[Office, Retail and Hotel]	
Revenue:	16,792 Million HK\$
Underlying Profit:	7,112 Million HK\$



Energy Saving Achievement (Hong Kong Portfolio)



2001
Energy Management Program start

2008
Energy Baseline

2013 Achieved
ISO 50001 Energy Management System



2001-2008:	Chiller Control, Delta T Optimization, Waterside differential pressure reset, CHWS Temperature Reset, Supply Air Temperature Reset, Duct Static Pressure Reset
2008-2016:	10 years Chiller Replacement Plan, Lighting Replacement, Conversion to Chilled Water Primary Variable Flow, Conversion to VSD AHU

SWIRE PROPERTIES

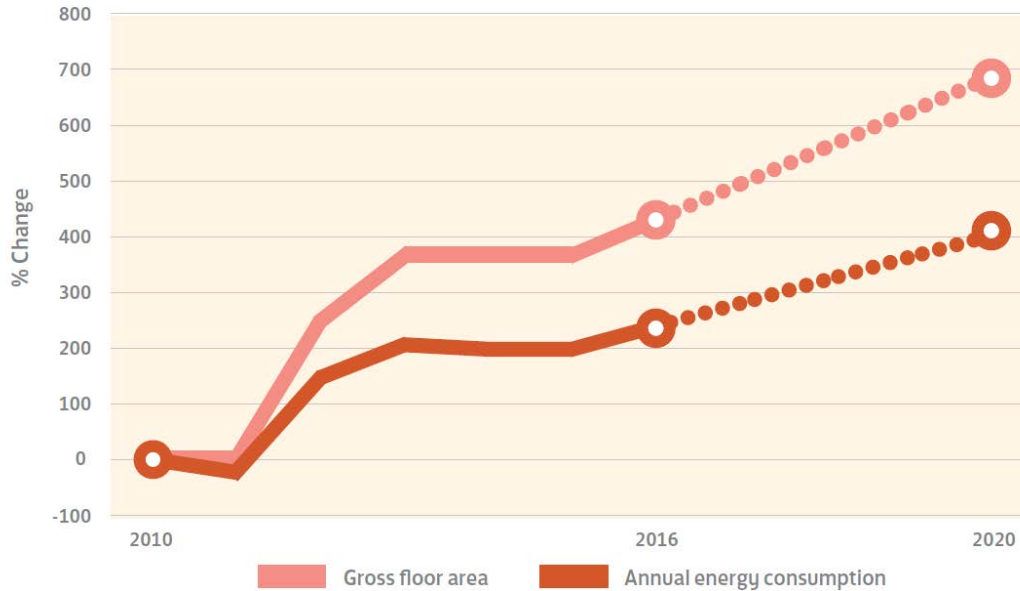
Sustainable Development Report 2016



SWIRE PROPERTIES

Energy Saving Achievement (Mainland Portfolio)

Energy Consumption and Gross Floor Area Trend in Mainland China Portfolio*

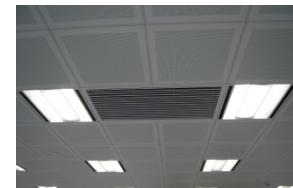


*Mainland China Portfolio refers to office and retail portfolio in Mainland China, excluding hotels.

2010-2016: Lighting retrofit, Conversion to VSD Cooling Tower, Conversion to VSD PAU, System Optimization & Retro-commissioning



Sustainable Development Report 2016



Taikoo Place Redevelopment

PLACES



- Connecting Places
- Liveability
- Natural Ventilation

PEOPLE



- Employee Contributions

PARTNERS



- Integrated Design Approach
- Partnering on Innovation

PERFORMANCE (ENVIRONMENT)

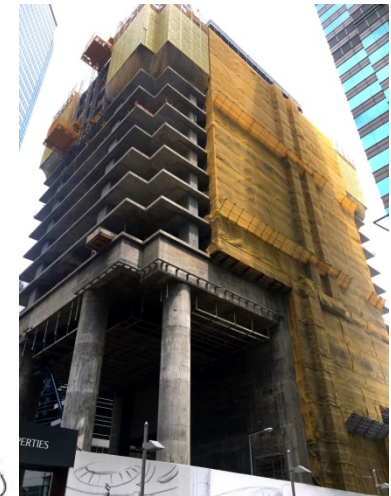
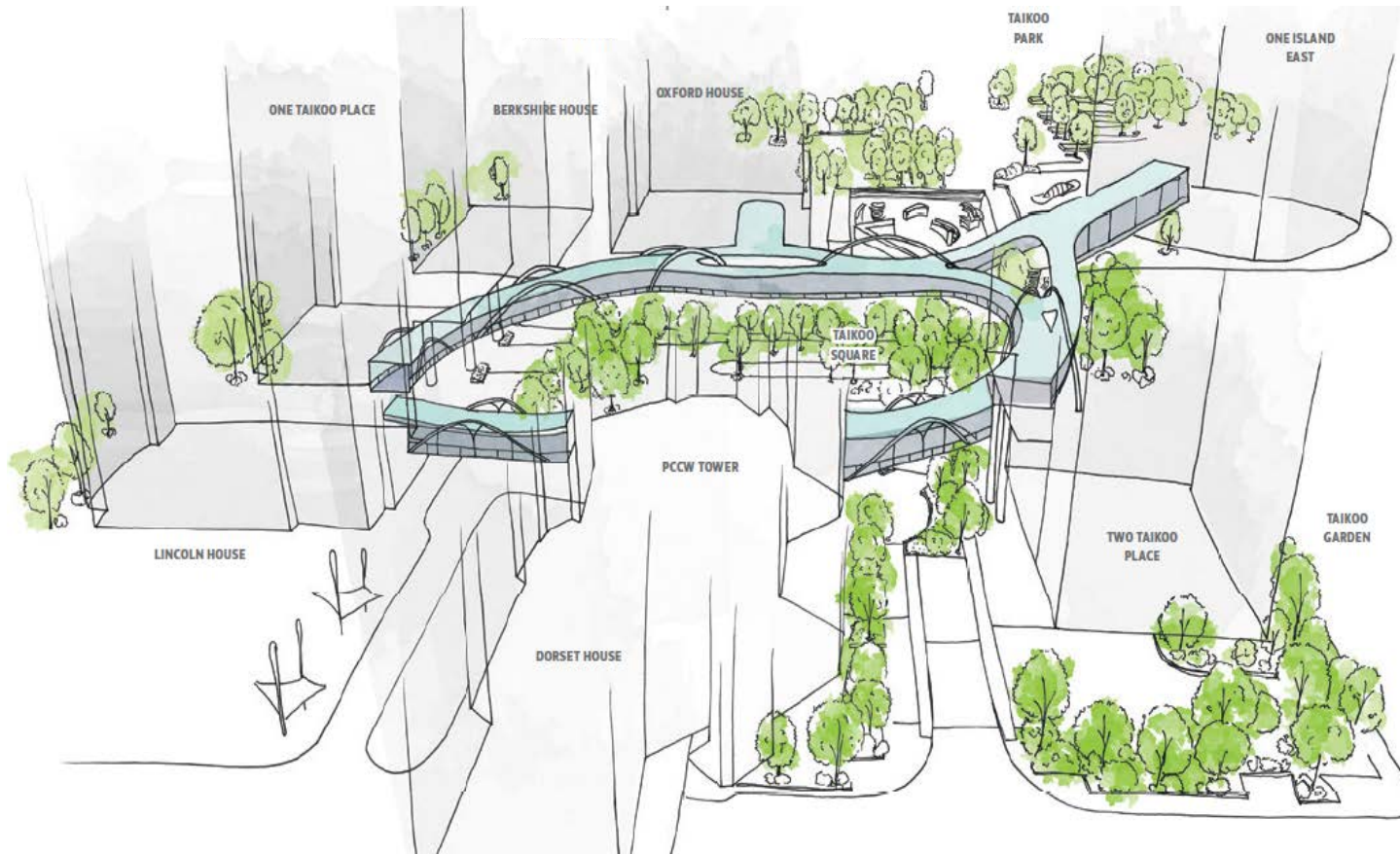


- Capitalising on Data Analytics
- Waste to Energy
- Green Technology
- Optimising Resource Efficiency

PERFORMANCE (ECONOMIC)



- Long-term Investment



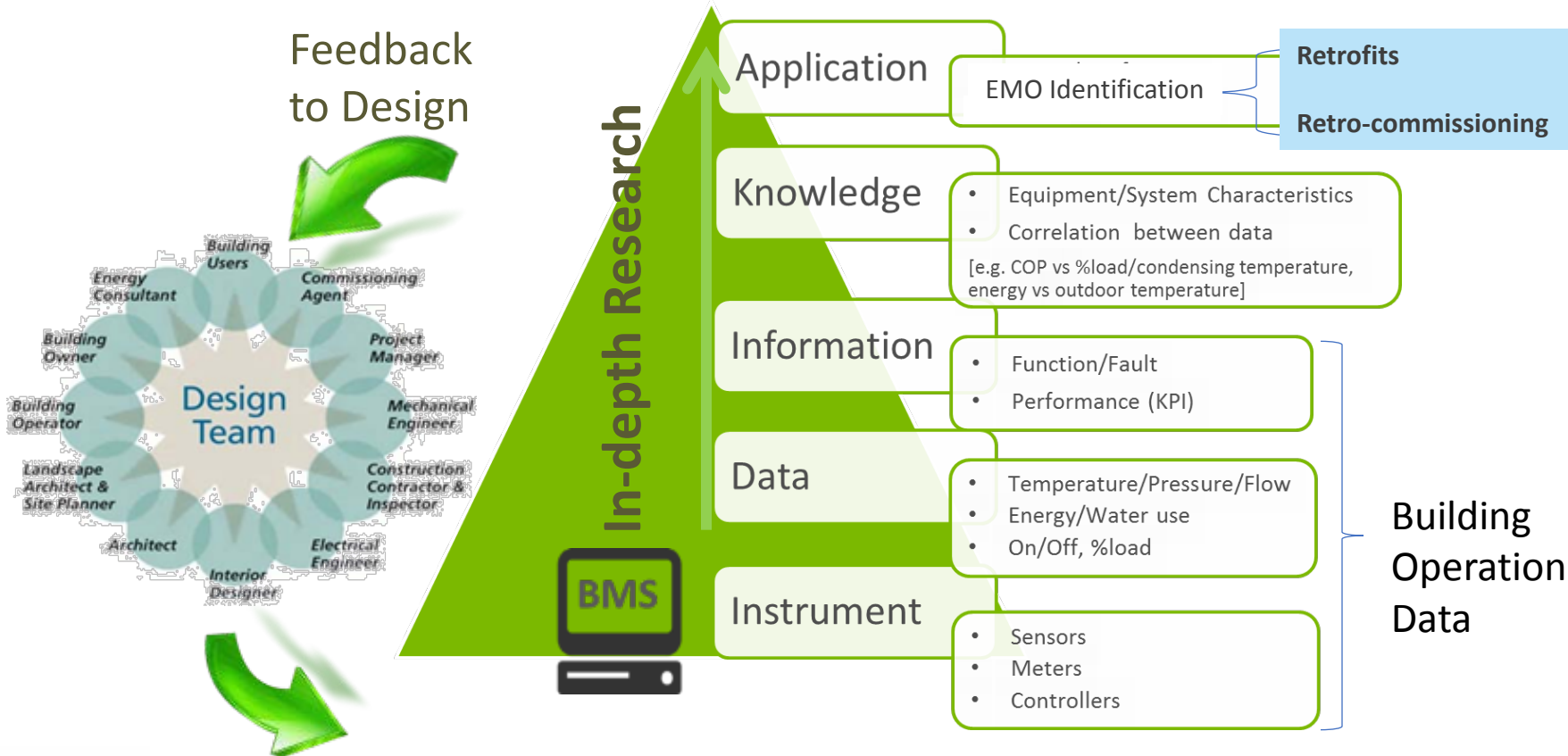
Energy Management Program

Knowledge-Base Energy Management

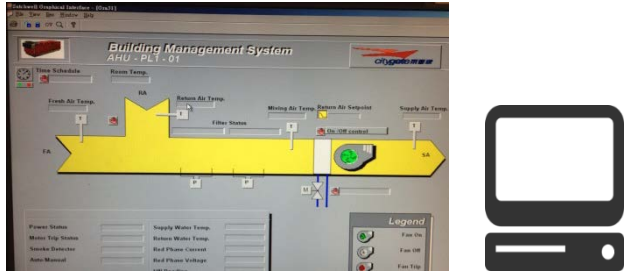
Building Operation
Data



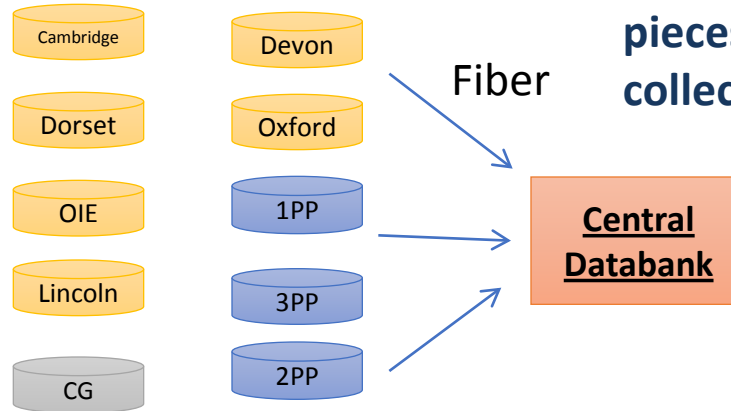
System Optimization
Energy Saving



Extensive Building Operating Data



BMS SQL Server



Over 20 million pieces of data are collected each day

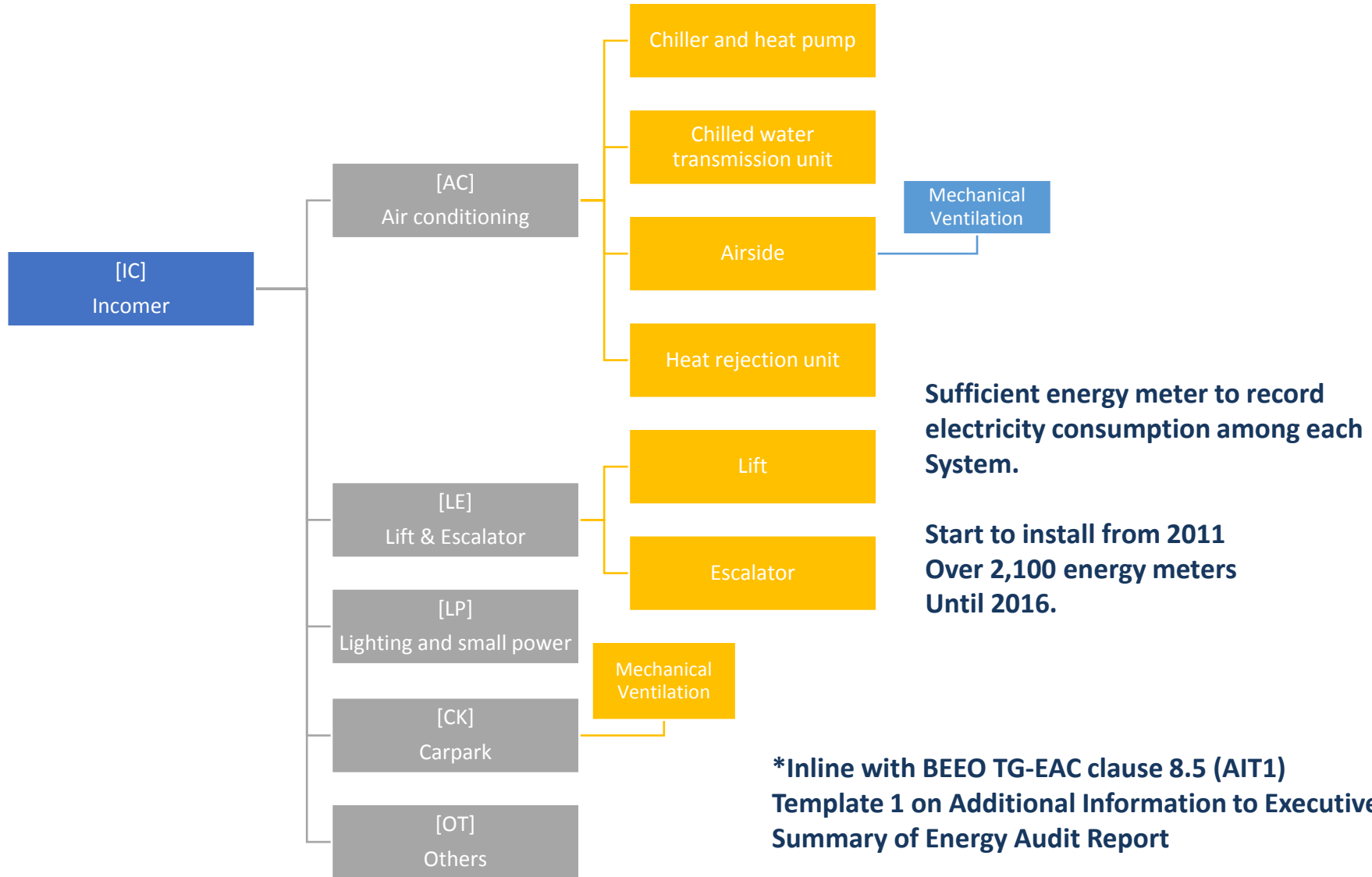
Energy Metering System

Closely monitor each service at each building, enable detailed analysis
[HVAC air / water-side, lighting, lift, small power]



Store building energy data centrally since 2005

Extensive Building Operating Data (Energy Metering Strategy)

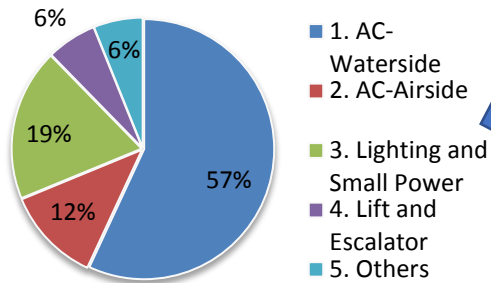


Extensive Building Operating Data (Output)

HK Portfolio (landlord)

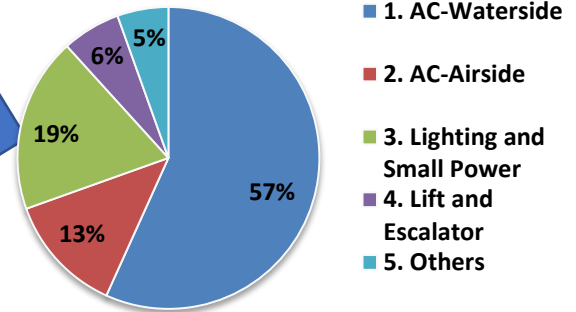
2016

Electricity Consumption Breakdown (Site 1)
Yr. 2016



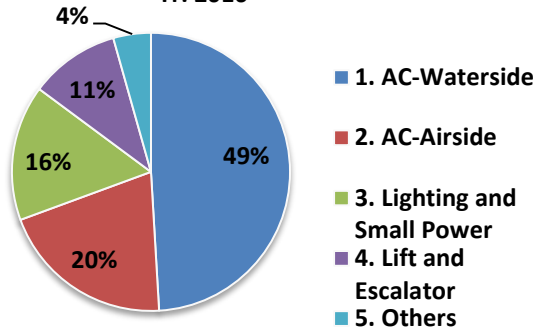
- 1. AC-Waterside
- 2. AC-Airside
- 3. Lighting and Small Power
- 4. Lift and Escalator
- 5. Others

Electricity Consumption Breakdown (Site 4)
Yr. 2016



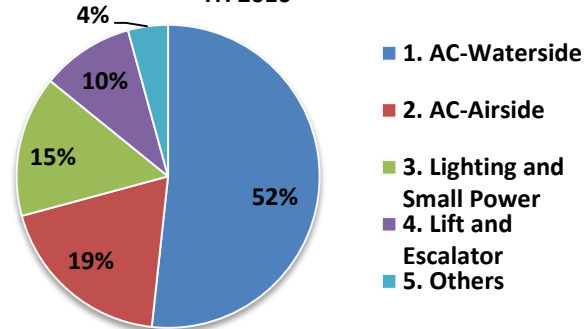
- 1. AC-Waterside
- 2. AC-Airside
- 3. Lighting and Small Power
- 4. Lift and Escalator
- 5. Others

Electricity Consumption Breakdown (Site 2)
Yr. 2016



- 1. AC-Waterside
- 2. AC-Airside
- 3. Lighting and Small Power
- 4. Lift and Escalator
- 5. Others

Electricity Consumption Breakdown (Site 3)
Yr. 2016



- 1. AC-Waterside
- 2. AC-Airside
- 3. Lighting and Small Power
- 4. Lift and Escalator
- 5. Others

Knowledge-based Energy Management Opportunities (EMO)

Knowledge-based Energy Management Starting From 2001

 Retrofit

 Retro-commissioning

HVAC Water Side

Variable Speed Control for Pumps

High Efficiency Chillers Replacement

Optimised Chiller Plant Control

Chilled Water Primary Variable Flow

HVAC Air Side

Variable Speed Control for Fans

Duct Static Pressure Reset

VAV Fault Detection and Diagnosis

Supply Air Temp. Reset

Lighting

Time Schedule for Lightings

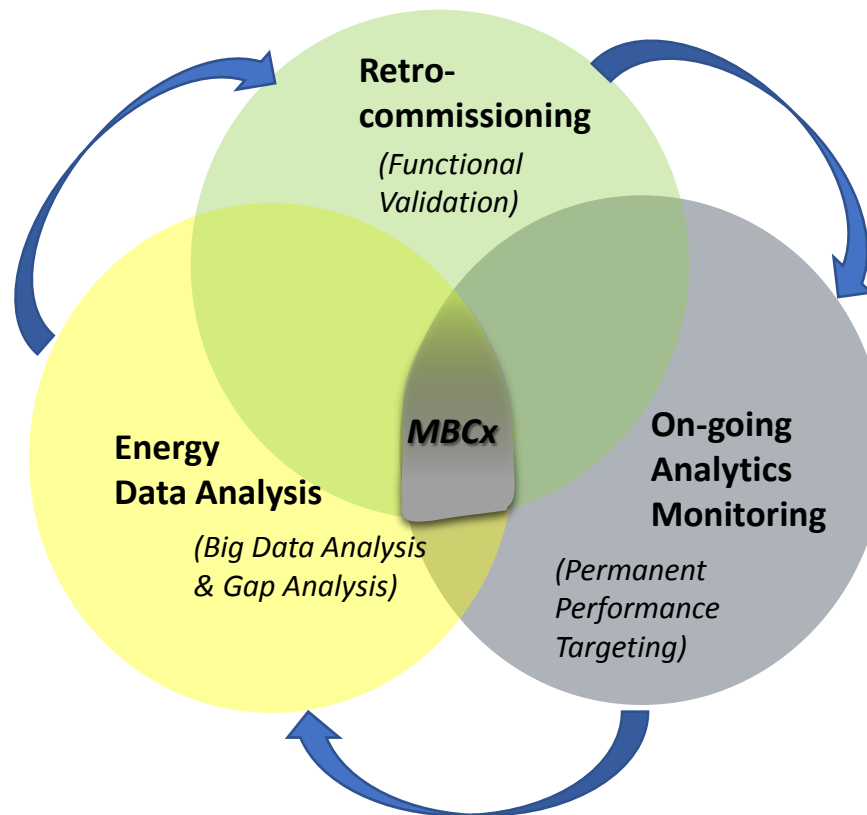
High Efficiency Lightings Replacement

Daylight / Occupancy Control

2016

Retro-commissioning (RCx)

Retro-Commissioning (RCx) is a systematic process to periodically check an existing building's performance to **identify operational improvements** that can save energy and thus lower energy bills and improve indoor environment.
(Source: Technical Guidelines on Retro-commissioning – EMSD)



Case Study

Case 1: Chiller Plant Replacement Work (Retrofits)



Chiller Before Replacement



Replacement Work in Progress



Chiller Replacement Completed

Key Benefits

- **Deep power saving** for chiller system from COP 4.7 (Existing Chillers) to COP 6.5 (New Chillers), more than 25% improvement.

Case 1: Chiller Plant Replacement Work (Retrofits)

Energy Data Analysis after chiller replacement work

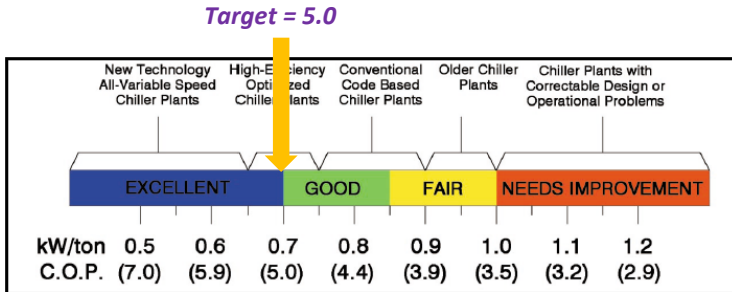
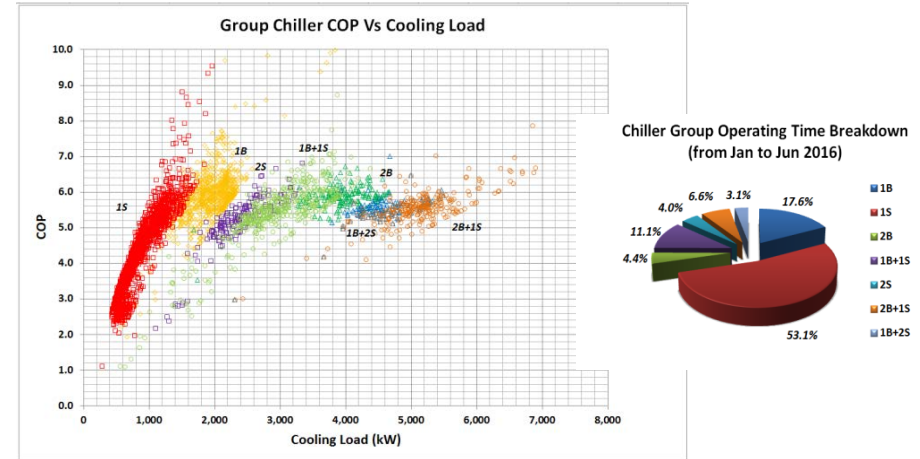


Figure 5: Average annual chiller plant efficiency in kW/ton (COP). Input energy includes chillers, condenser pumps and tower fans, based on electrically driven centrifugal chiller plants in comfort conditioning applications with 42°F (5.6°C) nominal chilled water supply temperature and open cooling towers sized for 85°F (29.4°C) maximum entering condenser water temperature. Local climate adjustment for North America climates is ±0.05 kW/ton.

Source from: Hartman, T.B. 2001. "All-Variable Speed Centrifugal Chiller Plants" ASHRAE Journal.

Chiller Group COP Coefficient of Performance



Observation:

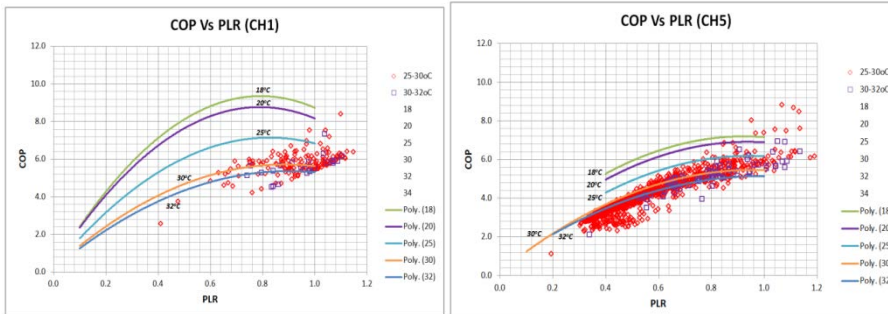
Building Load (kW)	Comparison
2,000-2,200	1B Chiller COP > 2S Chiller COP
4,000-4,600	2B Chiller COP > 1B + 2S Chiller COP

2S chiller require more electricity consumption than 1B

Action:

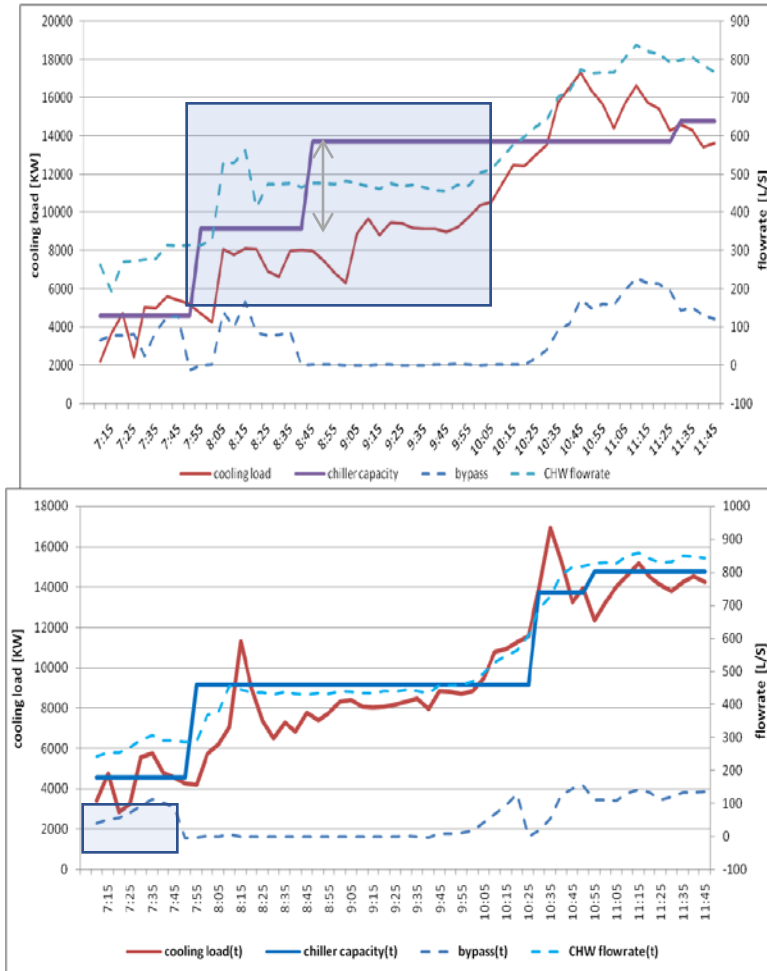
Logic Control strategies for chillers operation need to be revised.

Part Load Coefficient of Performance (COP)



Case 2: Optimised Chiller Plant Control (Retro-commissioning)

Cooling Load Profile



Objective:

Operating chillers capacity tie-in with cooling demand.

Data Analysis:

- Terminal flow demand
- Excessive deficit flow
- Third chiller operation
- Gap Between cooling load and chiller capacity from collected data

Enhancement:

- Instead of switch on third Chiller, switch on one more primary pump

Benefits:

- No deficit flow
- Delay 2 hours later switch on the third chiller
- **Saving 847kWh per day**

Case 3: Electronically Commutated (EC) Motor Plug Fan for AHU Retrofits

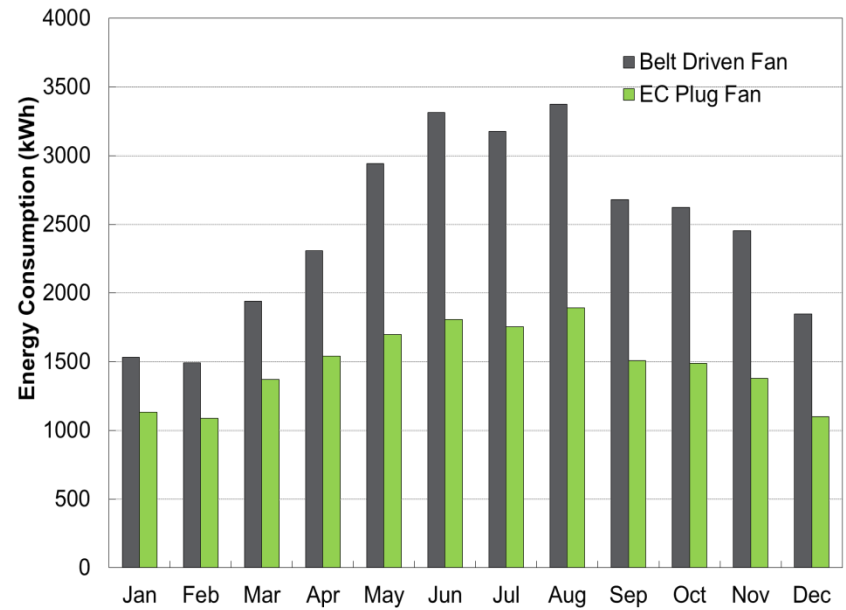


This fan technology is a backward curved centrifugal impeller directly mounted on a brushless direct current (DC) motor. Its variable speed control can be achieved by varying the DC voltage delivered to the fan.

Key Benefits

- **Deep power saving** for air-side system
- **Reduce maintenance**
 - Reduce tear and wear parts such as belt, bearing
- **Optimize system operation**
 - DC rotation speed control technology can maintain high efficiency from the rotation speed of 10% to 100%.

Pilot study shows proven 40% fan energy saving annually



Experience Sharing with the Industry

Joint Research Centre for Building Energy Efficiency and SD with Tsinghua University

- as testing pilot site
- Experiences sharing with industry via book publication and seminar



- Published technical research papers regularly in Hong Kong and overseas conferences.



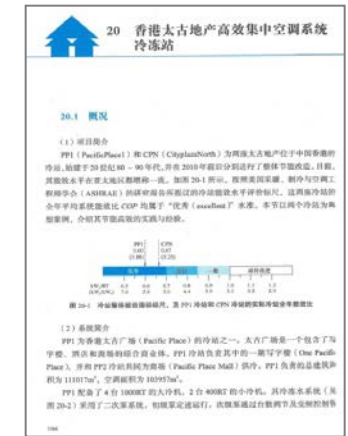
Published in 2015



2014 Annual Report on China Building Energy Efficiency



2015 Best Practice for China's Building Energy Conservation



Engaging Stakeholders (Tenant)

Tenant Engagement

- First shopping mall in supporting the HKGBC Green Shop Alliance in 2015
- Green Pledge for office tenants
- Provide free energy audits for office tenants since 2008
- Facilitate green building certificate application for tenants
- Provide preliminary energy check on M&E design for tenants



Green Shop Alliance



Energy Audit for Tenant



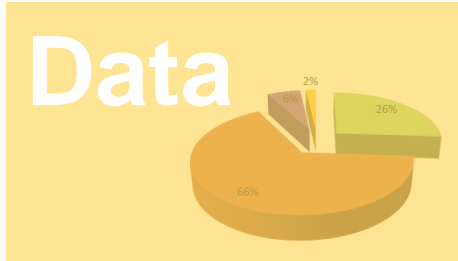
SD F&B Forum



Green Menu



Concluding Remark



Data

Power
Metering



Knowledge

Energy
Saving
64 Millions kWh

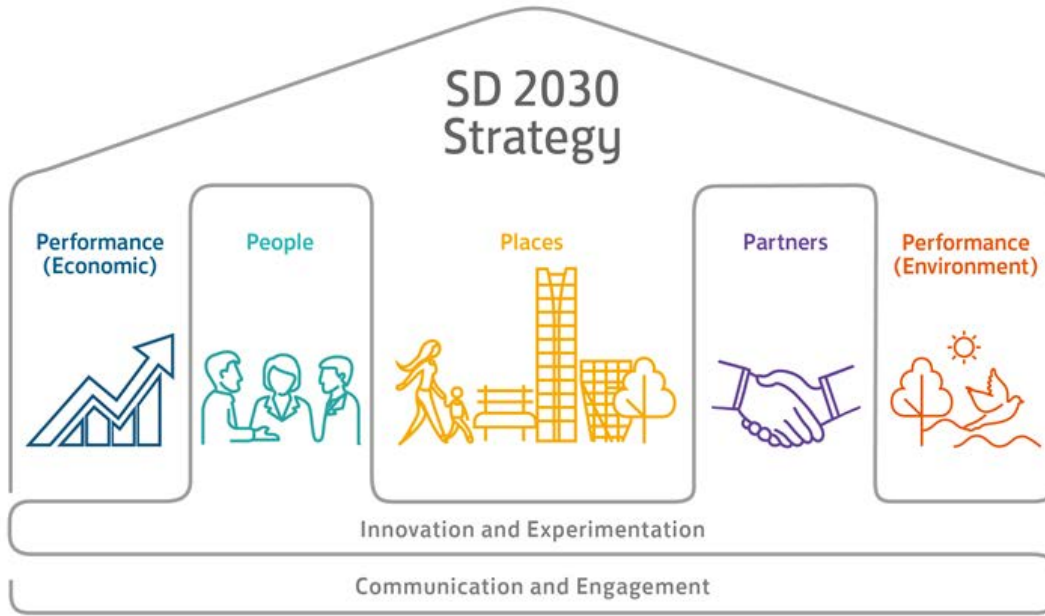
Tenant
Engagement
Programme



Integrated
Design



SD2030 Strategy



Creative Transformation

PERFORMANCE (ECONOMIC)

FOCUS AREAS	PERFORMANCE CATEGORIES	2020 KPI
Financial Performance	<ul style="list-style-type: none"> Understanding Profit Dividends Learning Ratio of Credit Rating Percentage of Trading Investment Management ESG Green Bonds 	<p>For details of our financial performance in the financial year, please refer to our Annual Report, Business Strategy and other documents available on our website or to the Sustainability and Investor Report 2016.</p> <p>Explore the applicability of green bonds to our financing.</p>
ESG Green Financing	<ul style="list-style-type: none"> Internal Fund Bond Investment Whistleblowing Policy Anti-Bribery & Anti-Corruption Responsible Investment Executive Compensation Committee External ESG Advisory Committee 	<p>Assess the feasibility of establishing a US Environmental Fund.</p> <p>Support small businesses, innovative ideas, and start-ups through various channels.</p> <p>Follow best practice whistleblowing policy.</p> <p>Annual briefing and consultation with senior key stakeholders.</p> <p>Incorporate environmental, social and governance ("ESG") criteria into investment decision-making process.</p> <p>Establish external ESG Advisory Committee.</p>
Corporate Governance	<ul style="list-style-type: none"> Executive Compensation Committee External ESG Advisory Committee 	<p>Continuously review executive compensation through the Remuneration Committee.</p> <p>Establish external ESG Advisory Committee.</p>
Risk Management	<ul style="list-style-type: none"> Enterprise Risk Management ("ERM") Risk IT Business & Financial Investor Relations 	<p>Review ERM system, including corporate risk identification, review and mitigation processes.</p> <p>Implement risk management strategy for Business & Financial.</p> <p>Review IT system for Business & Financial.</p> <p>Review IT system for Business & Financial.</p> <p>Review IT system for Business & Financial.</p>

PEOPLE

FOCUS AREAS	PERFORMANCE CATEGORIES	2020 KPI
Employee Well-being	<ul style="list-style-type: none"> Policy, Strategy & Governance Culture Director Community Ambassador Programme 	<p>Adopt a diversity & inclusion policy.</p> <p>Establish a formal employee grievance policy.</p> <p>Introduce a formal employee grievance policy.</p> <p>Conduct diversity & inclusion awareness training for senior management.</p> <p>Public disclosure of data on gender, age, race, pay and diversity.</p> <p>Increase community ambassador programme in employee induction.</p>
Diversity & Inclusion	<ul style="list-style-type: none"> Policy, Strategy & Governance Culture Director Community Ambassador Programme 	<p>Adopt a diversity & inclusion policy.</p> <p>Establish a formal employee grievance policy.</p> <p>Introduce a formal employee grievance policy.</p> <p>Conduct diversity & inclusion awareness training for senior management.</p> <p>Public disclosure of data on gender, age, race, pay and diversity.</p> <p>Increase community ambassador programme in employee induction.</p>
Worshipping	<ul style="list-style-type: none"> Community-Caring Fund 	<p>Increase employee participation by 20%.</p> <p>Increase the number of worshipping programmes from employees by 20%.</p>

PLACES

FOCUS AREAS	PERFORMANCE CATEGORIES	2020 KPI
Employee Well-being	<ul style="list-style-type: none"> Policy, Strategy & Governance Culture Director Community Ambassador Programme 	<p>Adopt a diversity & inclusion policy.</p> <p>Establish a formal employee grievance policy.</p> <p>Introduce a formal employee grievance policy.</p> <p>Conduct diversity & inclusion awareness training for senior management.</p> <p>Public disclosure of data on gender, age, race, pay and diversity.</p> <p>Increase community ambassador programme in employee induction.</p>

PARTNERS

FOCUS AREAS	PERFORMANCE CATEGORIES	2020 KPI
Customer	<ul style="list-style-type: none"> Customer Engagement City Development Community Investment Health & Well-being Public Transport Accessibility Electric Vehicle Support Cyber-Attack & Breaching Senior Risk Action Connectivity to Ports of Interest Virtual Connectivity 	<p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p> <p>Conduct survey to collect customer feedback.</p>

FOCUS AREAS	PERFORMANCE CATEGORIES	2020 KPI
Energy	<ul style="list-style-type: none"> Energy Reduction 	<p>Hong Kong</p> <p>Achieve 26% annual energy reduction, which is equivalent to energy reduction of 64 million kWh/year^{14,15}</p> <p>Achieve 29% energy intensity¹⁶ reduction (kWh / m²/year)¹⁷</p> <p>Conduct energy audits for investment portfolios every five years (which is more frequent than the statutory requirement of once every 10 years)</p> <p>Mainland China</p> <p>Reduce annual energy consumption by 23 million kWh/year¹⁸</p>
	<ul style="list-style-type: none"> Renewable Energy Intelligent Energy & Facility Management System 	<p>Formulate a strategy to increase the use of renewable energy where possible, by on-site generation, purchase from renewable sources and other methods</p> <p>Implement pilot energy management automation projects in four selected properties (two in Hong Kong, two in Mainland China)</p> <p>Adopt facility management electronic databases in all investment portfolios</p>

FOCUS AREAS	PERFORMANCE CATEGORIES	2020 KPI
Energy	<ul style="list-style-type: none"> Energy ESG & Investment Policy ESG & Investment 	<p>Conduct energy management audit.</p> <p>Conduct energy management audit.</p> <p>Conduct energy management audit.</p> <p>Conduct energy management audit.</p>

FOCUS AREAS	PERFORMANCE CATEGORIES	2020 KPI
Energy	<ul style="list-style-type: none"> Policy ESG & Investment ESG & Investment 	<p>Establish climate change strategy.</p> <p>Establish climate change strategy.</p> <p>Establish climate change strategy.</p> <p>Establish climate change strategy.</p>

THANK
you!

