

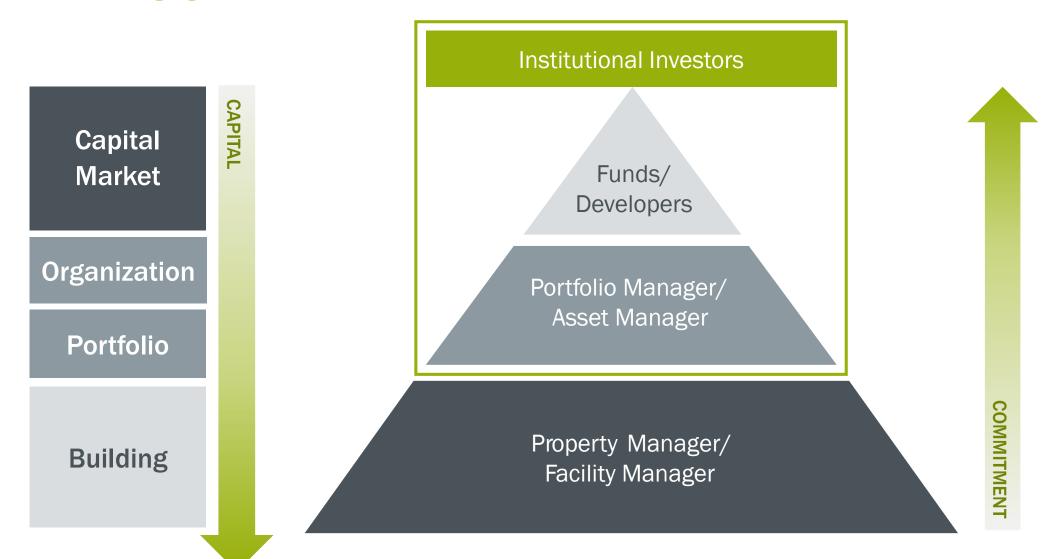
Ingredients of Sustainable Real Estate

Criteria, Transparency, Engagement



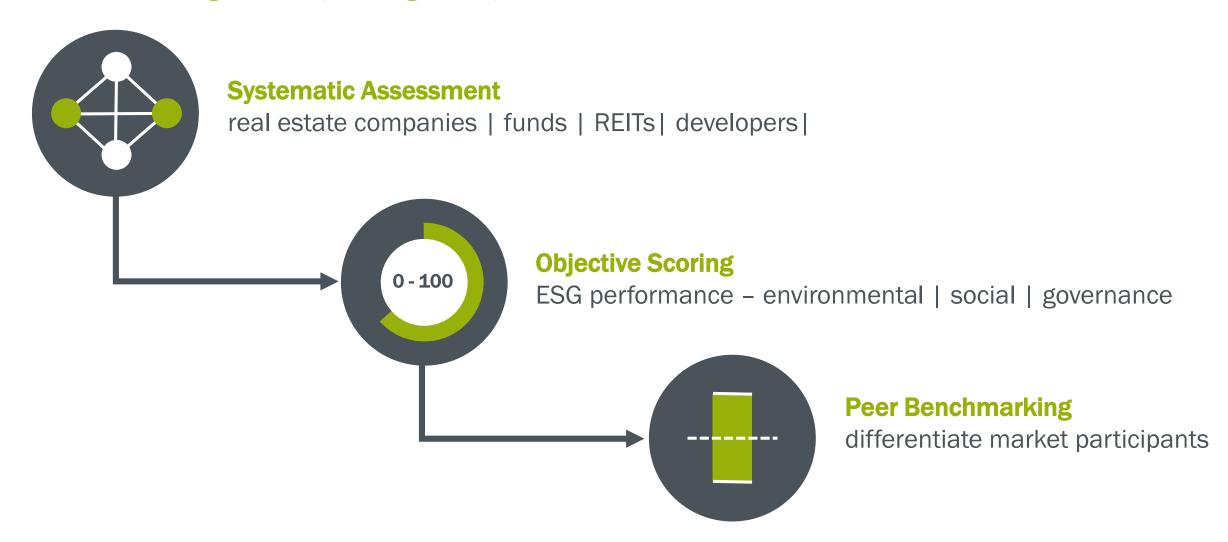
Driving Market Transformation

Top-down engagement leads to bottom-up commitment



GRESB Framework

Understanding and improving ESG performance



GRESB Framework

Understanding and improving ESG performance

"If you can't measure it, you cannot improve it."

Lord W. Thomson (Mathematical Physicist and Engineer)

Assessment Criteria

Number of indicators



Management





Policy & Disclosure





Risks & Opportunities





Monitoring & EMS





Performance Indicators





Building Certifications





Stakeholder Engagement











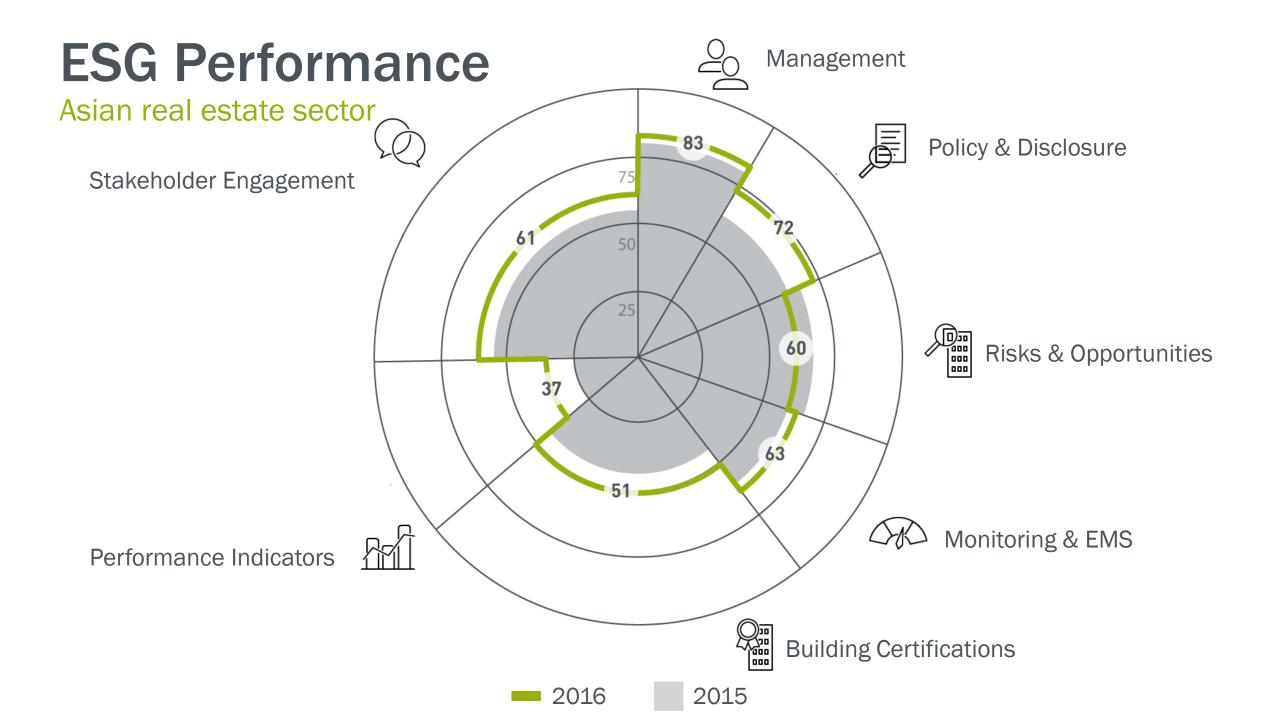


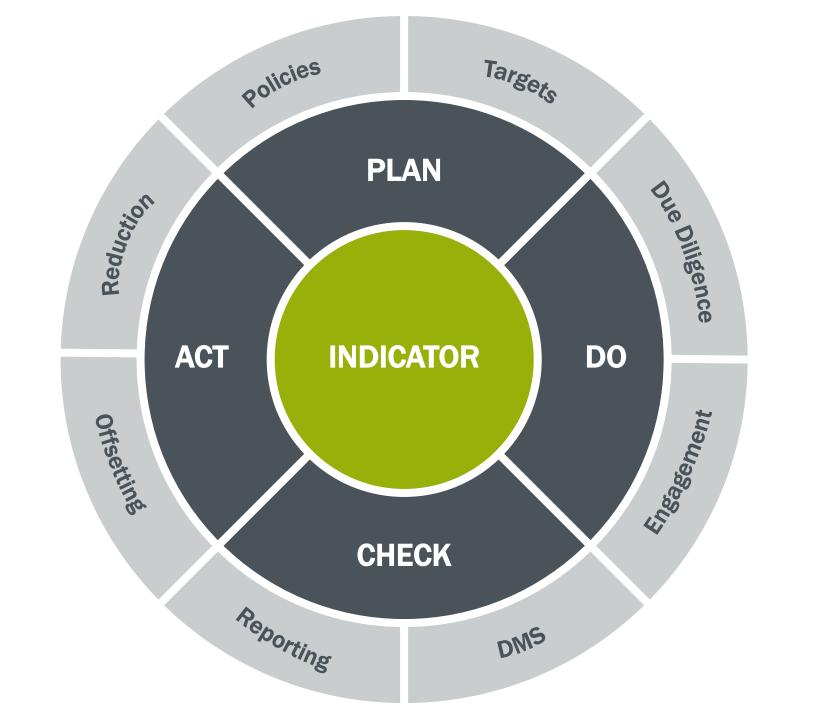






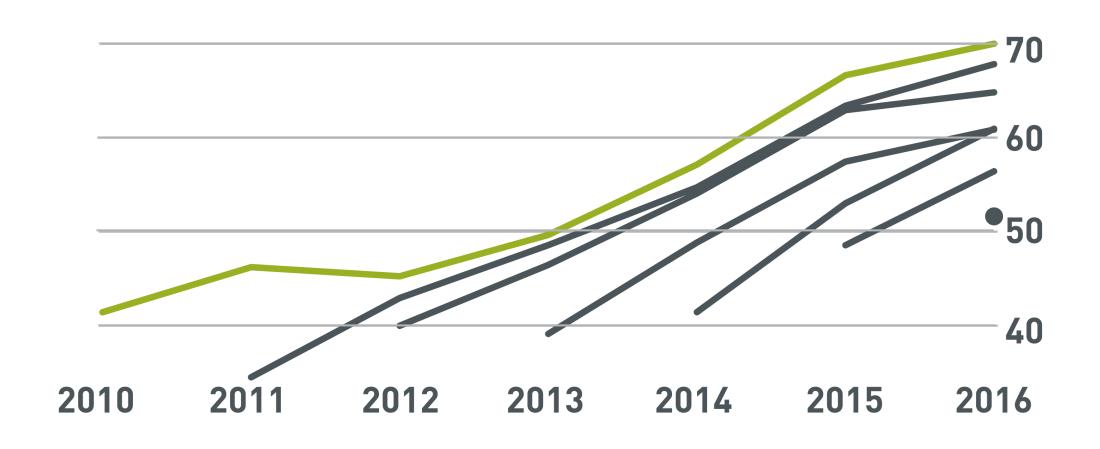






ESG Performance Development

Commitment leads to leadership





Thank You