# The Role of Stakeholders in Masterplan Regeneration Decisions

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#### The Role of Stakeholders in Masterplan Regeneration Decisions







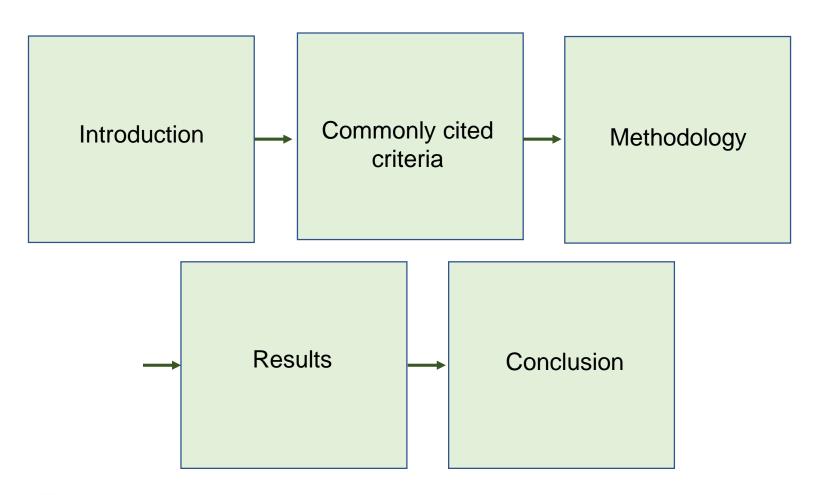








#### Presentation Structure





















## Why is this important?



Image source: http://www.curo-group.co.uk/news/curo-blogs/gerraint-oakley/10-facts-about-the-green-belt/





















#### Housing and Planning Act 2016

CHAPTER 22

Explanatory Notes have been produced to assist in the understanding of this Act and are available separately

£29.75





















## Demolition vs adaptation



Selly Oak Hospital, Birmingham, UK



















# Commonly cited criteria











International Co-owners:









Image source: writersgroup968.web.fc2.com



**Criteria: Building condition** 

Image source: http://yorkshiretimes.co.uk/article/Rising-Damp-in-Old-Houses-Its-just-a-myth











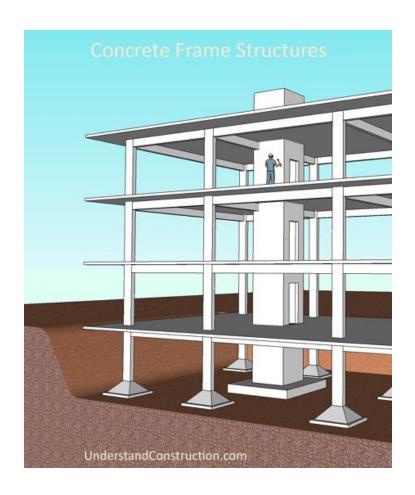


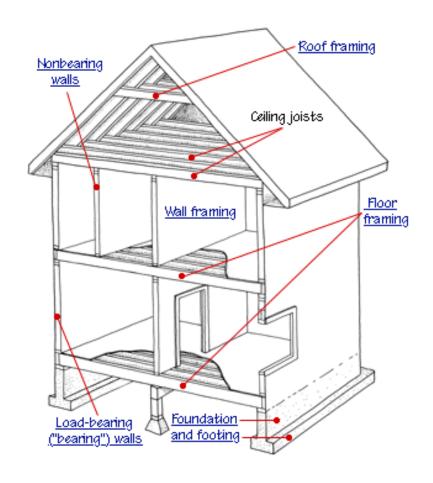












Criteria: Building Structure



Organisers:



Image sources: http://www.understandconstruction.com/concreteframe-structures.html & http://www.howtobuildahouseblog.com/usa-suitable-beam-size-for-removing-load-bearingwall/#axzz4bJ0R7tu5













Criteria: **Economic viability** 

Image source: https://www.dreamstime.com/stockimages-hong-kong-money-image23338114





















Criteria: Heritage values

The German Gymnasium, Kings Cross, UK





















National Planning Policy Framework



Criteria: Planning policies

Image source: http://mindthegreengap.org/wpcontent/uploads/2015/09/NPPF.png



















#### Engineers should "seek multiple views to solve sustainability challenges"

Quote from: http://www.engineeringnaturesway.co.uk/resource/the-role-of-the-civilengineer-in-society-engineering-ethics-and-major-projects/









Image sources: http://www.managers.org.uk/insights/news/2015/february/dirty-dangerous-and-slightly-less-dominated; http://www.oceanvillasgroup.com/property-news-detail.asp?NewsID=425; http://www.donegaltowncreditunion.com/creditunions-are-vital-to-the-local-community-find-out-why/

















#### Methodology

Social research methods "can capture information about the beliefs, actions and experiences of stakeholders involved in the decision-making process" Bullen and Love (2011, p.35)

Bullen PA and Love PED (2011) A new future for the past: a model for adaptive reuse decision-making. Built Environment Project and Asset Management 1(1): 32-44



















Stakeholder	Number of interviews
Engineers & building surveyors	4
Heritage societies	7
Property consultants	4
Town planners & conservation officers	3

Image source: https://geographydirections.files.wor dpress.com/2010/08/interview.jpg









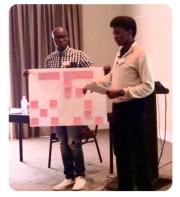




















Workshops

Focus Groups

















Theme	1 <sup>st</sup> Tier	2 <sup>nd</sup> Tier	Ws	In	Fg
Technical	Layout & dimensions	Floor area	2	6	1
		Floor to ceiling height	-	4	2
	Building services	Service provision	4	1	2
	Building function	Fitness for purpose & finding a use	8	6	1
	Building condition	General condition of building	4	5	1

 $\mathbf{Ws} = \text{no. of stakeholders groups from workshops (n=9)}$ .  $\mathbf{In} = \text{no. of respondents}$ from interviews (n=18). Fg = no. of focus groups (n=2)



















Theme	1 <sup>st</sup> Tier	2 <sup>nd</sup> Tier	Ws	In	Fg
Economic viability	Capital costs	Cost per m <sup>2</sup>	5	7	2
	General risk	General risk	-	5	-
Planning	Designations	Listed building	1	9	2
		Conservation area	-	4	1
		Public benefit through demolition	-	4	-
		Effect on setting	-	5	-

 $\mathbf{Ws} = \text{no. of stakeholders groups from workshops (n=9)}$ .  $\mathbf{In} = \text{no. of}$ respondents from interviews (n=18). Fg = no. of focus groups (n=2)









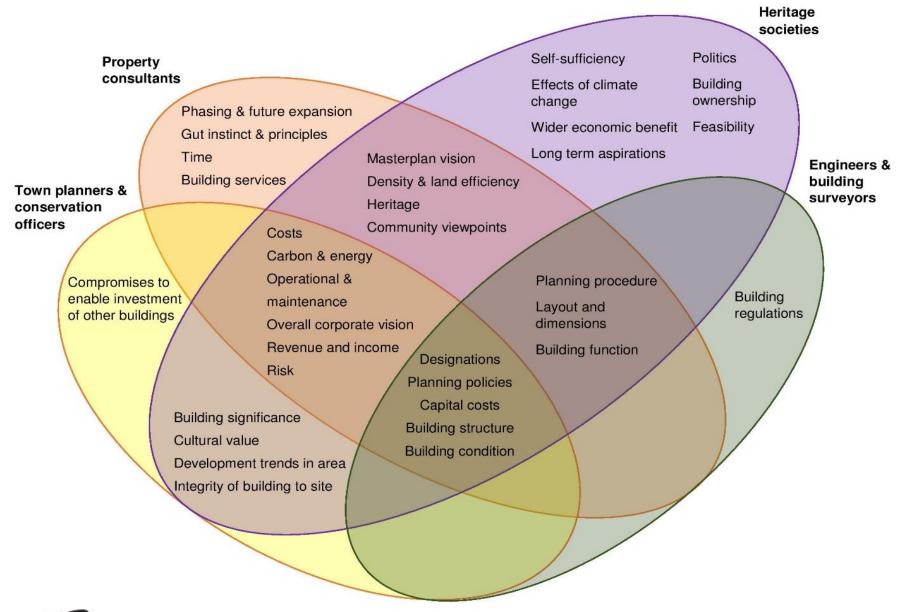




















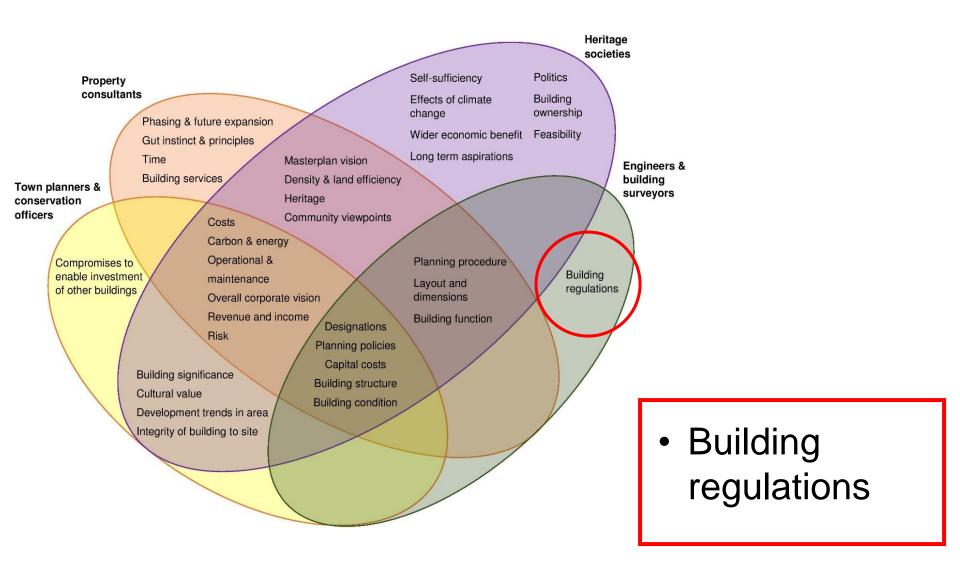




















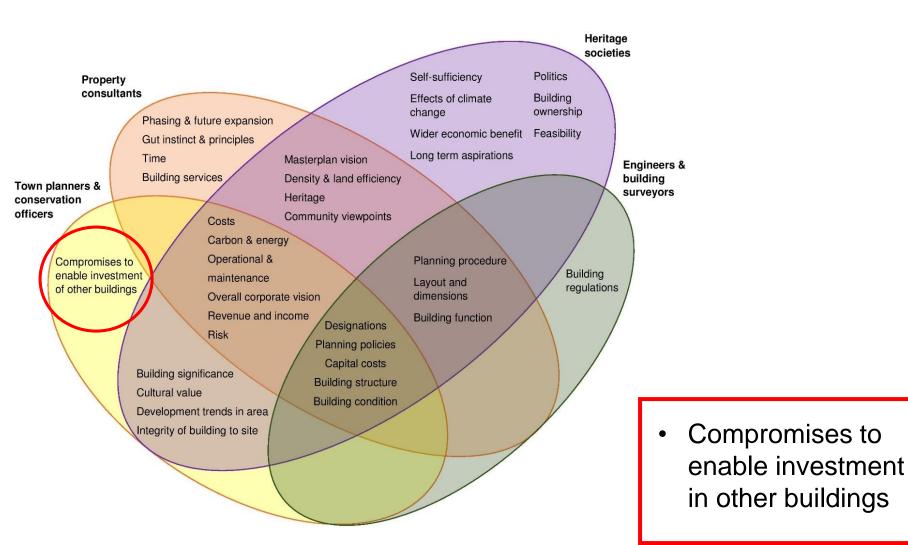




















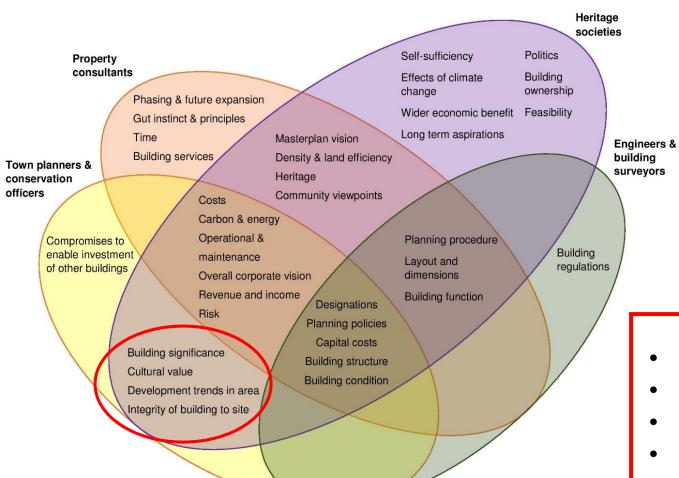












- Building significance
- Cultural value
- Development trends
- Integrity of the building to site









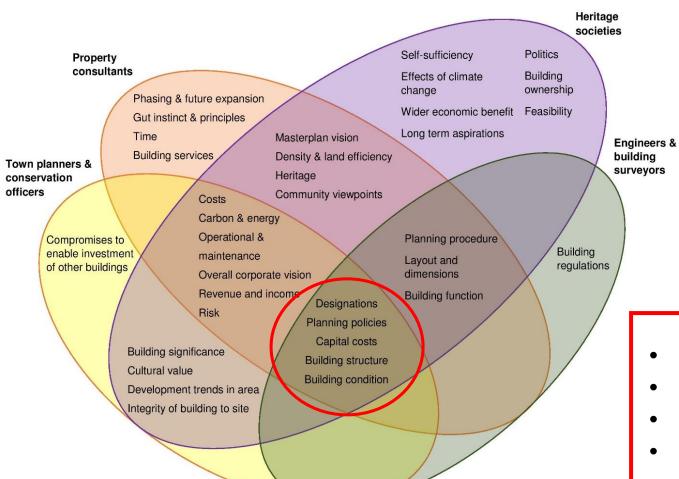












- Designations
- Planning Policies
- Capital Costs
- Building Structure
- Buildings Condition



















#### Conclusion

- Frequently mentioned criteria: technical issues such as building function, condition, layout & services; economic viability; designations; and issues specific to masterplan sites, for instance accessibility, density and phasing.
- Diversity of opinions between and within stakeholder groups.
- Future work will establish if this is the most sustainable way of thinking and what needs to be changed. Some aspects of decision-making are currently missing, such as embodied carbon.



















# Thank you

















